

Monitoring mechanism by the donor	
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7.2.

New Michael Modisakeng Primary School	
Name of donor	Sibanye StillWater : 100% donation
Full amount of the funding	<i>R 30,000,000.00</i>
Period of the commitment	
Purpose of the funding	Construction of a New Primary :Admin, Grade R,20 classrooms ,sports fields, kitchen & dining
Expected outputs	<i>New school built</i>
Actual outputs achieved	<i>Currently 10% progress registered</i>
Amount received in current period (R'000)	<i>R 30,000,000.00</i>
Amount spent by the department (R'000)	<i>100 % donor funded</i>
Reasons for the funds unspent	
Monitoring mechanism by the donor	

8.1. CAPITAL INVESTMENT

8.2. Capital investment, maintenance, and asset management plan

A. MOVABLE ASSETS

The annual Physical Asset Verification process started in the 3rd quarter of the financial year - February to March 2022. The asset verification process was limited to the updating of prior year outstanding inventories, adding new assets acquired in the 2021/22 financial year in the Asset Register, and retiring of some assets from the Asset Register after following the disposal processes.

Assets to the value of **R672 869.25** were retired (disposals) from the Asset Register. IT Equipment (Laptops and desktops) worth **R13 029 363.42** were procured during the 2021/22 financial year.

Pool Vehicles

40 vehicles worth a total of R11, 8m were procured. Due to global shortage of semiconductors or chips” in the manufacturing only 22 (55%) of the 40 vehicles were delivered in the 2021/22 financial year.

School Furniture related

A budget of R25m was put aside to address shortage of school furniture in 650 schools across the province and 664 schools received furniture.

The Department accepted an offer for a donation of school furniture (i.e. 7199 wooden components for double and single Combination desks) from the Department of Forestry, Fisheries and Environmental Affairs. These were accepted in the last quarter of the financial year, and will be converted into finished school furniture and delivered to schools in the new financial year.



B. Immovable assets

Infrastructure projects	2021/22	2021/2022		
	Final Appropriation (Original)	Final Appropriation	Actual (Expenditure)	(Over)/Under Expenditure
	R'000	R'000	R'000	R'000
New and replacement assets	290 928	246 301	246 301	44 627
- Upgrades and additions	480 891	562 243	562 243	(81 352)
- Rehabilitation, renovations and refurbishments	78 869	78 869	2 692	76 177
- Maintenance and repairs	236 234		0	236 234
-Non Infrastructure	105 885	105 885		40 730
-COVID 19	350 000	350 000		
Infrastructure transfer	1 160 486	1 192 807	1192 185	
- Current	315 103	78869	2692	312 411
- Capital	771 819	808 544	808544	(36 725)
Total				

Water projects

NO	SCHOOL NAME	DISTRICT	SCOPE	Status
1	Bahentswe Primary	Ngaka Modiri Molema	Drilling borehole, Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings	Complete
2	Choseng Secondary	Dr Ruth Segomotsi Mompoti	Drilling borehole, Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings	Complete
3	Eckron Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
4	Gabobidiwe Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
5	Green Central Primary	Ngaka Modiri Molema	Drilling borehole ,Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings	Complete
6	Kagiso Barolong Secondary relocated to Tsoseletso	Ngaka Modiri Molema	Drilling borehole ,Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings	Complete
7	Kamogelo Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
8	Kibitwe Primary	Dr Ruth Segomotsi Mompoti	Drilling of Borehole	Complete
9	Leretletse Lesedi Secondary	Ngaka Modiri Molema	Drilling borehole ,Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings	Complete
10	Letlhogile Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
11	Maphoitsile Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole/SANI	Complete
12	Mmamutla Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete



NO	SCHOOL NAME	DISTRICT	SCOPE	Status
13	Mohajane Primary	Bojanala	Drilling of borehole	Complete
14	Mokalake Primary	Bojanala	Drilling of borehole	Complete
15	Motsitlane Primary	Ngaka Modiri Molema	Drilling borehole ,Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings	Complete
16	Neo Mathabe Special	Bojanala	Drilling of borehole and water supply	In Progress
17	New Mphebana Secondary	Bojanala	Drilling of borehole	Complete
18	Olebile Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
19	Reabetswe Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
20	Reivilo Combined	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
21	Retlaadira Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
22	Senteng Primary	Bojanala	Drilling of borehole and water supply	In progress
23	Setshwarapelo Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Completed
24	Tswanatsatsi Primary	Dr Kenneth Kaunda	Drilling of borehole	Complete
25	Naledi Ya Masa Primary	Bojanala	Drilling of borehole	Complete
26	Zimelegeqe, Bert Bricks(Tlhabologang) Are Ipeleng Primary	Dr Kenneth Kaunda	Construction of water stand, supply of pressure pump and erection of security fence around Jojo tanks	Complete

NO	SCHOOL NAME	DISTRICT	SCOPE	Status
27	Zimelegeqe, Bert Bricks(Tlhabologang) Are Ipeleng Primary	Dr Kenneth Kaunda	Construction of water stand, supply of pressure pump and erection of security fence around Jojo tanks	Complete
28	Zimelegeqe, Bert Bricks(Tlhabologang) Are Ipeleng Primary	Dr Kenneth Kaunda	Construction of water stand, supply of pressure pump and erection of security fence around Jojo tanks	Complete
29	Selekeng Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
30	Raditshane Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
31	Bopaganang Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
32	Are Bokeng Primary	Dr Kenneth Kaunda	Drilling of borehole	Complete
33	Reahola Primary	Dr Kenneth Kaunda	Drilling of borehole	Complete
34	Mmokeng Secondary	Dr Kenneth Kaunda	Drilling of borehole	Complete
35	Letlhasedi CS	Dr Kenneth Kaunda	Drilling of borehole	Complete
36	Tshepang Thuto Primary School	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
37	Lekang Primary School	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
38	Loselong PS	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
39	Botshelo PS	Ngaka Modiri Molema	Drilling of borehole	Complete
40	Bana Botlhe Primary School	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete



NO	SCHOOL NAME	DISTRICT	SCOPE	Status
41	Kgosietsile Lethola P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
42	Pelonngwe P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
43	Thapama S.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
44	Thate Molatloa S.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
45	Majeakgoro S.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
46	Galeshewe P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
47	BonaBona P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
48	Bagamaidi P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
49	Gamonchonyane P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
50	Monchusi S.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
51	Tlhareseng P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
52	Onalerona P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
53	Thuto Boswa P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
54	Bosane P.S	Ngaka Modiri Molema	Drilling of borehole	Complete
55	Ipeleng p.s	Ngaka Modiri Molema	Drilling of borehole	Complete
56	Madisebo P.S	Ngaka Modiri Molema	Drilling of borehole	Complete
57	Setlagole P.S	Ngaka Modiri Molema	Drilling of borehole	Complete
58	Gaetsalwe P.S	Ngaka Modiri Molema	Drilling of borehole	Complete
59	Keolebogile PS	Ngaka Modiri Molema	Drilling of borehole	Complete

NO	SCHOOL NAME	DISTRICT	SCOPE	Status
60	Nchelang PS	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete
61	Modisaemang PS	Dr Ruth Segomotsi Mompoti	Drilling of borehole	Complete

Capital investment, maintenance, and asset management plan

NO	SCHOOL NAME	DISTRICT	SCOPE
1	Bahentswe Primary	Ngaka Modiri Molema	Drilling borehole, Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings
2	Choseng Secondary	Dr Ruth Segomotsi Mompoti	Drilling borehole, Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings
3	Eckron Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
4	Gabobidiwe Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
5	Green Central Primary	Ngaka Modiri Molema	Drilling borehole ,Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings



NO	SCHOOL NAME	DISTRICT	SCOPE
6	Kagiso Barolong Secondary relocated to Tsoseletso	Ngaka Modiri Molema	Drilling borehole ,Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings
7	Kamogelo Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
8	Kibitwe Primary	Dr Ruth Segomotsi Mompoti	Drilling of Borehole
9	Leretletse Lesedi Secondary	Ngaka Modiri Molema	Drilling borehole ,Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings
10	Letlhogile Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
11	Maphoitsile Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole/SANI
12	Mmamutla Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
13	Mohajane Primary	Bojanala	Drilling of borehole
14	Mokalake Primary	Bojanala	Drilling of borehole
15	Motsitlane Primary	Ngaka Modiri Molema	Drilling borehole ,Electrification, equipping it and mounting stand and pressure pump including 5000 litre tank with all fittings
16	Neo Mathabe Special	Bojanala	Drilling of borehole and water supply
17	New Mphebana Secondary	Bojanala	Drilling of borehole
18	Olebile Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
19	Reabetswe Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
20	Reivilo Combined	Dr Ruth Segomotsi Mompoti	Drilling of borehole

NO	SCHOOL NAME	DISTRICT	SCOPE
21	Retlaadira Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
22	Senteng Primary	Bojanala	Drilling of borehole and water supply
23	Setshwarapelo Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
24	Tswanatsatsi Primary	Dr Kenneth Kaunda	Drilling of borehole
25	Naledi Ya Masa Primary	Bojanala	Drilling of borehole
26	Zimelegeqe, Bert Bricks(Tlhabologang)Are IpelengPrimary	Dr Kenneth Kaunda	Construction of water stand, supply of pressure pump and erection of securityfence around Jojo tanks
27	Zimelegeqe, Bert Bricks(Tlhabologang)Are IpelengPrimary	Dr Kenneth Kaunda	Construction of water stand, supply of pressure pump and erection of securityfence around Jojo tanks
28	Zimelegeqe, Bert Bricks(Tlhabologang)Are IpelengPrimary	Dr Kenneth Kaunda	Construction of water stand, supply of pressure pump and erection of securityfence around Jojo tanks
29	Selekeng Primary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
30	Raditshane Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
31	Bopaganang Secondary	Dr Ruth Segomotsi Mompoti	Drilling of borehole
32	Are Bokeng Primary	Dr Kenneth Kaunda	Drilling of borehole
33	Reahola Primary	Dr Kenneth Kaunda	Drilling of borehole
34	Mmokeng Secondary	Dr Kenneth Kaunda	Drilling of borehole
35	Letlhasedi CS	Dr Kenneth Kaunda	Drilling of borehole
36	Tshepang Thuto Primary School	Dr Ruth Segomotsi Mompoti	Drilling of borehole



NO	SCHOOL NAME	DISTRICT	SCOPE
37	Lekang Primary School	Dr Ruth Segomotsi Mompoti	Drilling of borehole
38	Loselong PS	Dr Ruth Segomotsi Mompoti	Drilling of borehole
39	Botshelo PS	Ngaka Modiri Molema	Drilling of borehole
40	Bana Botlhe Primary School	Dr Ruth Segomotsi Mompoti	Drilling of borehole
41	Kgosietsile Lethola P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
42	Pelonngwe P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
43	Thapama S.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
44	Thate Molatloa S.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
45	Majeakgoro S.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
46	Galeshewe P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
47	BonaBona P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
48	Bagamaidi P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
49	Gamonchonyane P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole

NO	SCHOOL NAME	DISTRICT	SCOPE
50	Monchusi S.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
51	Tlhareseng P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
52	Onalerona P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
53	Thuto Boswa P.S	Dr Ruth Segomotsi Mompoti	Drilling of borehole
54	Bosane P.S	Ngaka Modiri Molema	Drilling of borehole
55	Ipeleng p.s	Ngaka Modiri Molema	Drilling of borehole
56	Madisebo P.S	Ngaka Modiri Molema	Drilling of borehole
57	Setlagole P.S	Ngaka Modiri Molema	Drilling of borehole
58	Gaetsalwe P.S	Ngaka Modiri Molema	Drilling of borehole
59	Keolebogile PS	Ngaka Modiri Molema	Drilling of borehole
60	Nchelang PS	Ngaka Modiri Molema	Drilling of borehole
61	Modisaemang PS	Ngaka Modiri Molema	Drilling of borehole

Fencing projects

NO	SCHOOL NAME	DISTRICT	SCOPE
1	Boresetse Primary	Ngaka Modiri Molema	Erection of diamond mesh fence
2	Boikagong Secondary	Bojanala	Erection of Clear view Fencing



NO	SCHOOL NAME	DISTRICT	SCOPE
3	Dimapo Primary	Bojanala	Erection of Clear view Fencing
4	Gaotime Primary	Bojanala	Erection of Clear view Fencing
5	Gobopamang Primary	Dr Ruth Segomotsi Mompoti	Erection of security fence
6	Iketleetso Secondary	Bojanala	Erection of Clear view Fencing
7	Khayaletu Seconadry	Bojanala	Erection of Clear view Fencing
8	Leruntse Lesedi High	Ngaka Modiri Molema	Supply and erection of security fence
9	Modiko Primary	Ngaka Modiri Molema	Erection of security fence
10	Molotlegi Malebye Primary	Bojanala	Erection of security fence
11	Moremogolo Primary	Bojanala	Erection of Fencing
12	Motlhamare Primary	Dr Ruth Segomotsi Mompoti	Erection of security fence
13	Reagile PS	Bojanala	Fence
14	Sekate Mahura Secondary	Dr Ruth Segomotsi Mompoti	Erection of security fence
15	Setumo Sephete Primary	Bojanala	Erection of Clear view Fencing
16	Thoko Zibi Primary	Bojanala	Erection of security fence
17	Thuto Lesedi Primary	Dr Ruth Segomotsi Mompoti	Fence
18	Tlholoe Primary	Bojanala	Erection of Clear view Fencing
19	Hata Butle Primary	Dr Kenneth Kaunda	Erection of security fence

NO	SCHOOL NAME	DISTRICT	SCOPE
20	Tumisang Primary	Bojanala	Erection of security fence
21	Samuel Phiri PS	Dr Kenneth Kaunda	Supply and erection of security fence
22	Marotse Primary	Ngaka Modiri Molema	Supply and erection of diamond mesh securityfence
23	Leruntse Lesedi High	Ngaka Modiri Molema	Supply and erection of diamond mesh securityfence
24	Mofatlhosi Secondary	Dr Kenneth Kaunda	Supply and erection of diamond mesh securityfence
25	Mofatlhosi Secondary	Dr Kenneth Kaunda	Supply and erection of diamond mesh securityfence
26	Chaneng Primary	Bojanala	Supply and construction of invisible fence
27	Skeerpoort Primary	Bojanala	Supply and construction of invisible fence
28	Utsane Secondary	Bojanala	Supply and construction of invisible fence
29	Madinyane Primary	Bojanala	Supply and construction of invisible fence
30	Montsamaise Primary	Bojanala	Supply and construction of security
31	Mmakau Moemise Primary	Bojanala	Supply and construction of invisible fence
32	Makgabetloane Primary	Bojanala	Supply and construction of invisible fence
33	Kgale Primary	Bojanala	Supply and construction of invisible fence
34	Machama PS	Bojanala	Supply and construction of invisible fence
35	Kwena Thakadu PS	Ngaka Modiri Molema	Supply and construction of invisible fence
36	Mokaila P.S	Ngaka Modiri Molema	Erection of security fence



NO	SCHOOL NAME	DISTRICT	SCOPE
37	Motula S.S	Ngaka Modiri Molema	Erection of security fence
38	Logagane P.S	Ngaka Modiri Molema	Erection of security fence
39	Kgoke Lesabe PS	Ngaka Modiri Molema	Erection of security fence
40	Tsogwe PS	Bojanala	Supply and erection of invisible security fence
41	Matlametlo PS	Bojanala	Supply and erection of invisible security fence
42	Dirang Ka Natla PS	Dr Kenneth Kaunda	Supply and erection of diamond mesh securityfence
43	Greylingsrus PS	Dr Kenneth Kaunda	Supply and erection of security fence
44	Gopane PS	Ngaka Modiri Molema	Supply and erection of security fence
45	Mogosane PS	Ngaka Modiri Molema	Supply and erection of security fence
46	Mpyatilo PS	Bojanala	Supply and erection of invisible security fence
47	Sinai PS	Dr Ruth Segomotsi Mompoti	Erection of security fence
48	Labojang PS	Dr Ruth Segomotsi Mompoti	Erection of security fence
49	Diteho SS	Dr Ruth Segomotsi Mompoti	Erection of security fence

Renovations and Maintenance

NO	SCHOOL NAME	DISTRICT	SCOPE
1	Agelelang Thuto Primary Schhol	Dr Ruth Segomotsi Mompoti	Repairs & Renovations
2	Are Itshokeng Primary School	Dr Kenneth Kaunda	Minor repairs and renovations

NO	SCHOOL NAME	DISTRICT	SCOPE
3	Atamela PrimarySchool	Dr Kenneth Kaunda	Electricity and minor repairs andrenovations
4	B.A Seobi Secondary School	Dr Kenneth Kaunda	Electricity and minor repairs andrenovations
5	Bathabile Primary School (Re-routed toanother school)	Dr Kenneth Kaunda	Sanitation and Minor repairs to existingtoilets
6	Berts Bricks Primary	Dr Kenneth Kaunda	Maintenance work of plumbing anddrainage
7	Bloemhof Combined School	Dr Ruth Segomotsi Mompoti	Renovations
8	Boitirelo Primary	Dr Kenneth Kaunda	Maintenance work of roof and toilets
9	Boitirelo PrimarySchool	Dr Kenneth Kaunda	Electricity and minor repairs andrenovations of classrooms
10	Bopaganang Secondary School	Dr Ruth Segomotsi Mompoti	Maintenance of ablutions
11	Cocekani TechnicalSchool	Dr Kenneth Kaunda	Maintenance work
12	Die Wilge High School	Dr Kenneth Kaunda	Electricity and minor repairs andrenovations
13	Ditaelong PrimarySchool	Dr Kenneth Kaunda	Electricity and minor repairs andrenovations
14	Eckron Primary School	Dr Ruth Segomotsi Mompoti	Convention of toilets
15	Edisang PS	Dr Kenneth Kaunda	Renovation of existing block, drilling a new borehole with pump, the erection ofa 6m high stand for (1) 21kl galvanised steel water tank and the connection to



NO	SCHOOL NAME	DISTRICT	SCOPE
			new municipal sewerage.
16	Ikhutseng Intermediate School	Dr Kenneth Kaunda	Minor Repairs and Maintenance
17	Ipelegeng Primary	Dr Ruth Segomotsi Mompoti	Maintenance of ablutions
18	Itshupeng Secondary School	Dr Ruth Segomotsi Mompoti	Maintenance of ablutions
19	Keipatile Secondary	Dr Ruth Segomotsi Mompoti	Conversion of pit toilets to flushing toilets
20	Keolebogile Primary	Ngaka Modiri Molema	Repairs and renovations of 3 block of classrooms
21	Keotshepile Primary School	Dr Kenneth Kaunda	Electricity and minor repairs and renovations
22	Kgosi Kebalepile S.S	Ngaka Modiri Molema	Repairs & Maintenance of ablution
23	Kgosikeehe Primary School	Dr Ruth Segomotsi Mompoti	Maintenance of building
24	Khayaletu Primary	Dr Kenneth Kaunda	Renovation of existing block, drilling a new borehole with pump, the erection of a 6m high stand for (1) 21kl galvanised steel water tank and the connection to new municipal sewerage.
25	Kibitwe Primary School	Dr Ruth Segomotsi Mompoti	Maintenance of roof
26	Letlhasedi Combined	Bojanala	Maintenance work
27	Letlhogile Secondary School	Dr Ruth Segomotsi Mompoti	Maintenance of Toilets
28	Lodirile Tswaing Secondary School	Dr Ruth Segomotsi Mompoti	Erection of septic tank

NO	SCHOOL NAME	DISTRICT	SCOPE
29	Longaneng PrimarySchool	Dr Ruth Segomotsi Mompoti	Installation of Electrical cable
30	Louwna Primary	Dr Ruth Segomotsi Mompoti	6 precast toilets and maintenance of buildings
31	Maheelo Primary	Dr Kenneth Kaunda	Maintenance work of borehole and erection of precast concrete toilets
32	Majeng Secondary	Dr Ruth Segomotsi Mompoti	Blown-off
33	Maretlwane Primary	Bojanala	Minor renovations ceilings and painting.
34	Masamane P.S	Ngaka Modiri Molema	Maintenance of mobile classrooms
35	Maselwanyana P.S	Ngaka Modiri Molema	Repairs & Renovations
36	Mathateng PS	Ngaka Modiri Molema	Conversion of toilets
37	MM Sebitloane Special School	Dr Ruth Segomotsi Mompoti	Maintenance of H2O treatment plant
38	Moeti Primary	Dr Ruth Segomotsi Mompoti	Dysfunctional toilets
39	Mogwase TechnicalHigh	Bojanala	Minor renovations
40	Mokgaotsi Primary	Bojanala	Repairs of dysfunctional toilets
41	Mokolokotoane Primary	Dr Kenneth Kaunda	Maintenance of dysfunctional toilets
42	Morokweng Primary School	Dr Ruth Segomotsi Mompoti	Installation of Electrical cable
43	Nhole Primary School	Dr Ruth Segomotsi Mompoti	Maintenance of roof
44	Oketsang Primary	Dr Ruth Segomotsi Mompoti	Conversion of toilets to water borne and maintenance of buildings
45	Platvlei Primary	Ngaka Modiri Molema	Conversion of VIP toilets to Flushing toilets



NO	SCHOOL NAME	DISTRICT	SCOPE
46	Raditshidi PrimarySchool	Dr Ruth Segomotsi Mompoti	Repairs & Renovations
47	Sefutswelo Secondary	Bojanala	Repair of Dysfunctional Toilets
48	Sehibidu Primary	Bojanala	Repair of Blown offs
49	Seichokelo Primary	Dr Ruth Segomotsi Mompoti	Maintenance of water channels, mobileand painting
50	Seile Primary	Dr Ruth Segomotsi Mompoti	Maintenance of buildings
51	Sejankabo S.S	Ngaka Modiri Molema	Repairs & Maintenance of ablution
52	Sekate Mahura Secondary School	Dr Ruth Segomotsi Mompoti	Erection of security fence
53	Seshupo P.S	Ngaka Modiri Molema	Maintenance & Repairs
54	Sinai Farm School	Dr Ruth Segomotsi Mompoti	Conversion of pi toilets to flushing toilets
55	Thagamoso PrimarySchool	Dr Ruth Segomotsi Mompoti	Installation of Electrical cable
56	Thamagane Primary	Dr Ruth Segomotsi Mompoti	Maintenance of buildings
57	Thate Molathwa Secondary School	Dr Ruth Segomotsi Mompoti	Repairs of roof
58	Thate Molathwa Secondary School	Dr Ruth Segomotsi Mompoti	Electrical cable
59	Thelesho Primary	Ngaka Modiri Molema	Conversion of VIP toilets to water borne
60	Thuso Primary School	Dr Ruth Segomotsi Mompoti	Installation of Electrical cable
61	Thuso Primary School	Dr Ruth Segomotsi Mompoti	Repairs & Renovations
62	Thutlwane P.S	Ngaka Modiri Molema	Maintenance of Toilets

NO	SCHOOL NAME	DISTRICT	SCOPE
63	Thuto ke maatla S.S	Ngaka Modiri Molema	Maintenance of Toilets
64	Tiang Primary School	Dr Kenneth Kaunda	Reconstruction of burnt classrooms
65	Tiragalo Secondary	Dr Kenneth Kaunda	Minor repairs to existing dysfunctional toilets
66	Tirelong Secondary	Bojanala	Repairs of damaged toilets
67	Tong Secondary	Dr Ruth Segomotsi Mompoti	Minor renovations of buildings and repairs of roof.
68	Trottsville Primary School	Dr Kenneth Kaunda	Maintenance of mobile classrooms
69	Tshaneng Primary	Dr Ruth Segomotsi Mompoti	Dysfunctional Toilets and conversion to water borne
70	Tshedimotsetso Secondary School	Dr Kenneth Kaunda	Electricity and minor repairs and renovations
71	Tshing Primary School	Dr Kenneth Kaunda	The proposed maintenance work
72	Tswana Tsatsi Primary School	Dr Kenneth Kaunda	Equipping and drilling of borehole and maintenance of toilets
73	Utlwanang Barolong S.S	Ngaka Modiri Molema	Maintenance of Toilets
74	Letsibogo PS	Bojanala	Maintenance of dysfunctional toilets
75	Mafale PS	Bojanala	Minor maintenance
76	Reahola PS	Dr Kenneth Kaunda	Drilling of borehole and maintenance of toilets
77	Boskuil CS	Dr Kenneth Kaunda	Erection of drainage and sewerage
78	Magaabue PS	Dr Ruth Segomotsi Mompoti	Maintenance of roof
79	Keememang PS	Dr Ruth Segomotsi Mompoti	Maintenance of borehole



NO	SCHOOL NAME	DISTRICT	SCOPE
80	Itsholetseng SS	Dr Ruth Segomotsi Mompoti	Conversion of toilets
81	Moitsehang PS	Dr Ruth Segomotsi Mompoti	Maintenance and repairs of buildings
82	Keseokile PS	Dr Ruth Segomotsi Mompoti	Minor repairs and maintenance
83	Sebetwane SS	Dr Ruth Segomotsi Mompoti	Maintenance of ablutions
84	Lesang Kasienyane PS	Dr Ruth Segomotsi Mompoti	Repairs of mobiles and toilets
85	Realeboga PS	Ngaka Modiri Molema	Repairs and maintenance of toilets
86	Uitspan PS	Dr Ruth Segomotsi Mompoti	Removal of mobiles
87	Kgotlhelela PS	Dr Ruth Segomotsi Mompoti	Relocating and repair of mobiles
88	Makwassie Hills SS	Dr Kenneth Kaunda	Re electrification of mobile classrooms
89	Makwassie Hills PS	Dr Kenneth Kaunda	Re electrification of mobile classrooms
90	Kabelo Mashi SS	Dr Kenneth Kaunda	Re electrification of mobile classrooms
91	Mokgosi PS	Dr Ruth Segomotsi Mompoti	Minor repairs and renovations
92	Reivilo HS	Dr Ruth Segomotsi Mompoti	Renovations
93	Saku PS	Dr Ruth Segomotsi Mompoti	Repairs and maintenance
94	TselaaThuto SS	Dr Ruth Segomotsi Mompoti	Repairs and maintenance

Sanitation projects

NO	PROJECT NAME	DISTRICT	SCOPE
1	Boikhutsong Primary School	Dr Kenneth Kaunda	Supply and erection of 10 precast toilets including French drain and septic tank
2	Botlhale Intermediate	Bojanala	Supply and erection of precast toilets

3	Grassfontein primary	Ngaka Modiri Molema	Supply and erection of precast toilets
4	Hartsrivier Primary	Dr Ruth Segomotsi Mompoti	Supply and erection of precast toilets
5	Itsholetseng Secondary	Dr Ruth Segomotsi Mompoti	Sanitation
6	Letsibogo	Bojanala	Supply and erection of precast toilets
7	Loselong Primary	Dr Ruth Segomotsi Mompoti	2 Bocks of toilets
8	Reduetswe Primary	Dr Ruth Segomotsi Mompoti	Supply and erection of precast toilets
9	Tlholoe Primary	Bojanala	Supply and erection of precast toilets
10	Resolofetse Secondary	Dr Kenneth Kaunda	Sanitation (Sanitation and minor repairs to existing toilets)
11	Dirang Ka Natla PS	Dr Kenneth Kaunda	Supply and erection of flushing concrete precast toilets
12	Maano Primary	Ngaka Modiri Molema	Supply and erection of flushing precast toilets
13	Kebinelang Secondary	Dr Ruth Segomotsi Mompoti	Supply and erection of flushing precast toilets
14	Mogosane Primary	Ngaka Modiri Molema	Supply and erection of flushing precast toilets



15	Potchefstroom Secondary	Dr Kenneth Kaunda	Supply and erection offlushing precast toilets
16	Maheelo Primary	Dr Kenneth Kaunda	Maintenance work of borehole and erection of precast concrete toilets
17	Tshwarangthata Primary	Dr Ruth Segomotsi Mompoti	Supply and erection offlushing precast toilets
18	Louwna Primary	Dr Ruth Segomotsi Mompoti	Supply and erection offlushing precast toilets
19	Maphoitsile Primary School	Dr Ruth Segomotsi Mompoti	Precast toilets
20	Tlotlang Thuto S.S	Dr Ruth Segomotsi Mompoti	Supply and erection offlushing precast toilets
21	Walter Letei S.S	Dr Ruth Segomotsi Mompoti	Supply and erection offlushing precast toilets
22	Ikgomotseng Resource Center	Dr Ruth Segomotsi Mompoti	Supply and erection offlushing precast toilets
23	Pudulogo P.S	Dr Ruth Segomotsi Mompoti	Supply and erection offlushing precast toilets
24	Lekoko P.S	Ngaka Modiri Molema	Supply and erection offlushing precast toilets
25	Thelesho P.S	Ngaka Modiri Molema	Construction of Pre-Cast Flush Type 16 seats
26	Lekgatle PS	Bojanala	Supply and construction of flushing pre-cast toilets
27	Segwetlhane PS	Bojanala	Supply and construction of flushing pre-cast toilets

28	Ramatu SS	Ngaka Modiri Molema	Supply and construction of flushing pre-cast toilets
29	Tshedimosetso SS	Dr Kenneth Kaunda	Supply and construction of flushing pre-cast concrete toilets
30	Greylinsrus PS	Dr Kenneth Kaunda	Supply and construction of flushing pre-cast concrete toilets
31	Thea Merafe PS	Dr Kenneth Kaunda	Sanitation and minor repairs
32	Mohadin PS	Dr Kenneth Kaunda	Supply and erection of flushing precast toilets
33	Reivilo Combined	Dr Ruth Segomotsi Mompoti	Supply and erection of flushing precast toilets



PART C: GOVERNANCE



1. INTRODUCTION

The department pledges to maintain the highest standards of governance is fundamental to the management of public finances and resources. Users want assurance that the department has good governance structures in place to utilize the state resources effectively, efficiently, and economically, which is funded by the taxpayer.

2. RISK MANAGEMENT

- ☐ North West Department of Education has an approved Risk Management Policy and Risk Management Strategy which outlines how the Accounting Officer will ensure effective implementation of risk management in the Department. The Risk Management Strategy illustrates the period and officials responsible to drive risk management processes. The Accounting Officer is also responsible to create enabling environment where risk management processes will operate. The Risk Management policy outlines the approach that the Department will take to ensure effective risk management. Risk management policy and Strategy are developed in consultation with Public Sector Risk Management Framework. The policies are adopted by Risk Management Committee and approved by the Accounting Officer.
- ☐ Risk assessments are conducted annually at a Strategic level, Operational level and AOPO (Performance Information). The Strategic Risks are performed in line with the Annual Performance Plan during Strategic Lekgotla. The assessment are done per the dates on the Departmental calendar. Risk methodologies (Risk management policy, Risk management Strategy, Risk management Implementation plan, and Department's risk appetite) are complied with when doing Risk assessment.

Risk Management unit is responsible for facilitation of risk assessments and Departmental managers are the risk owners. Risk owners are responsible to implement action plans/treatment plans on risk registers within the agreed dates. Continuous monitoring is done to ensure implementation of action plans and elimination/reduction of the risk. The Departmental risk register includes emerging risks and their treatment plans.

- ☐ The Accounting Officer has formally appointed a Risk Management Committee which comprises of:

- ✓ Independent Chairperson
- ✓ 7 Chief Directors
- ✓ Chief Financial Officer
- ✓ Internal Audit (Invitee)
- ✓ Anti-Fraud and Corruption (Invitee)
- ✓ Provincial Treasury (Invitee)

An approved Schedule of Risk management committee meetings for the financial year 2022/23 is in place. Risk Committee meetings sits quarterly to discuss progress on Risk Management Implementation plan and progress in implementation of agreed action/treatment plans on Strategic risk register.

- ☐ Risk management unit reports to the Audit Committee on implementation of Risk Management in the Department. Audit Committee. Audit committee as an independent oversight provides an independent and objective view of the Department's risk management effectiveness.

The committee also ensures that relevant risks identified, and treatment plans are adequate.

- ☐ Risk management unit reports to different stakeholders (Risk management Committee, Audit Committee, and Audit Steering Committee). When monitoring risk registers, the unit ensures that management implement the agreed action plans to minimise the risk and enhance Department's performance. Monitoring of Strategic risk register for the financial year 2022/23 is done quarterly.

3. FRAUD AND CORRUPTION

A brief description of:

- ☐ The department's fraud and prevention plan and the progress made in implementing the fraud prevention plan

The prevention controls include the existing financial and other controls and checking mechanisms as prescribed in the systems, policies, procedures, rules, and regulations of the department. In terms of the Public Service Regulations of 2016 (PSR 16), it is the responsibility of all officials to report allegations or incidents of fraud and corruption to the

Superiors, Managers, SMS, or the Accounting Officer. Furthermore, in terms of the Amended Protected Disclosure Act, 05, of 2017, it provides protection of both former and current



employees and workers who blow the whistle from occupational detriment by employers when making certain protected disclosures.

4. MINIMISING CONFLICT OF INTEREST

Brief description on the processes implemented to minimise conflict of interest.

- ☐ Usage of full CSD (Central Supplier Database) Report.
- ☐ Completion of SBD 4 form is an administrative requirement for all service providers. In this form service providers indicate whether they are government employees or have any relations with government employees.
- ☐ Declaration of Interest forms are completed by officials
- ☐ Financial Disclosures are performed by all SMS members annually.

Discuss the process followed where conflict of interest has been identified.

- ☐ Service providers are disqualified from the procurement process immediately when conflict of interest is identified.
- ☐ Names and all the relevant information of identified employees with conflict of interest are submitted to Labour Relations Directorate to make necessary investigations and thereafter make recommendations that are implemented as and when they are received.

5. CODE OF CONDUCT

The Department is utilising the Code of Conduct as outlined in Chapter 2 of the Public Service Regulations, 2001 in order to promote a high standard of professional ethics in the workplace. When Public Service Act Employees breach any of the provisions of the Code of Conduct, the Disciplinary Code and Procedures in accordance with PSCBC Resolution 1 of 2003 and Chapter 7 of the SMS handbook is utilised. When CS Educators breach any of the provisions of section 17 and 18 of the Employment of Educators Act 76 of 1998, the Disciplinary Code and Procedures in accordance with Schedule 2 of Act 76 of 1998 is utilised.

6. HEALTH SAFETY AND ENVIRONMENTAL ISSUES

- ☒ Injury on duty(IODs) – delay of reporting of incidents in some instances, and onpayment of service providers
- ☒ Occupational Hygiene – toilets not working/unsatisfactory status; cleaning should be done twice according to the covid regulations, and this is not done because of shortage of cleaners.
- ☒ Short-term Gardening and Cleaning Services contracts affect the delivery of a conducive working environment to the employees

7. PORTFOLIO COMMITTEES

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
1.1	<p>UNAUTHORISED, IRREGULAR AND FRUITLESS AND WASTEFUL EXPENDITURE</p> <p>Has the irregular expenditure of R8 705 000 from prior years been dealt with in terms of section 38 and chapter 10 of the PFMA?</p>	<p>The identified value of unauthorised expenditures emanates from the 2014/15 financial year. The Department has investigated this and concluded that the unauthorised expenditure resulted from over-spending in respect of the compensation of employee budget [viz. 2014/15 financial year] due to insufficient funding.</p> <p>A request for condonation of the unauthorised expenditure was submitted to Provincial Treasury for subsequent submission to Legislature for approval. This is</p>



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		the unauthorised expenditure that still appears on the Annual Financial Statements of the Department.
1.2	Has the irregular expenditure of R383 745 000 that was incurred in the current financial year and R1 109 299 000 from prior years been dealt with in terms of section 38 and chapter 10 of the PFMA that requires the accounting officer to investigate unauthorised, irregular and fruitless and wasteful expenditure that occurred and take effective and appropriate disciplinary steps against officials who make or permit such expenditure? Please submit all the steps taken in this regard.	<p>Progress on Irregular Expenditure</p> <p>ACFO to give updated progress.</p> <p>Irregular Expenditure as at 31 March 2020 was R1 630 813 000 which is from prior years.</p> <p>A total of R 1 021 058 644 has been investigated. Reports and all relevant documents have been submitted to Provincial Treasury for condonement</p> <p>The service provider appointed to investigate the balance of</p> <p>R 609 754 356 started in April 2021 anticipating finalising the reports before the end of June 2021.</p>
1.3	What is the root cause of the irregular expenditure for the current and prior financial years and how is it being addressed?	<p>The root causes of irregular expenditure include, but are not limited to the following:</p> <ul style="list-style-type: none"> • Non-compliance with supply chain processes by officials • Poor planning • Lack of capacity within the Directorate: Supply Chain Management (viz. Demand/Acquisition & Contract

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<p>Management), including the Internal Control Sub-Directorate</p> <p>The Department has adopted the following strategies to address irregular expenditure:</p> <ul style="list-style-type: none"> • Review of supply chain processes which includes standard operating procedures, updating of existing policies to ensure compliance with recent legislative prescripts • Subjecting tenders above R10m to pre-audit before awarding of same per Provincial Treasury SCM Note 3 of 2018/2019 • Institutionalisation of the 2019 Irregular Expenditure Framework • Implementation of consequence management • Strengthening capacity within Directorate: Supply Chain Management and Internal Control Sub-Directorate.
1.4	What is the root cause of the irregular expenditure for the current and prior financial years and how is it being addressed?	<p>Fruitless and wasteful expenditure in the department was mainly caused by the department's inability to honor their commitments and pay for services and utilities. (Eskom, municipality, water & services etc.) within the stipulated and agreed time period. This resulted into creditors charging interest, which could have been avoided.</p> <p>The department was also charged interest and penalties on delayed/late payments for fleet management services. (Non-submission of log sheets).</p> <p>Fruitless and Wasteful expenditure of R4,017million was</p>



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<p>incurred in the previous years, and R140 000 for the current year, 2021/22 and the total as of 31 March 2021/22 is R4,157million.</p> <p>Investigations of R 170 000 were performed by the Anti-Fraud Unit, letters have been sent to identified officials to submit reasons and proof of evidence.</p> <p>The department is considering on embarking on a process of either appointing a service provider or broadening the scope of the current forensic firm (GFIA) to also investigate the fruitless and wasteful expenditure since there is no adequate capacity at Anti-Fraud Unit. The requisite consequence management will be applied on officials who will be found guilty of the transgression after the investigations are finalised.</p>
2	<p>What was the reason for the underspending of the budget on Programme 6: Infrastructure Development R192 157 000 and to what extent was service delivery affected?</p>	<p>There was no underspending on the infrastructure budget in 2021/22 financial year. The expenditure for EIG: 99.9% as at 31 March 2022.</p> <p>1. Inadequate technical capacity of the implementing agent.</p> <p>Department of Education: Its infrastructure component for both planning and delivery was understaffed with specific reference to professionals. This resulted in our inability to manage projects particularly during the planning stages, as well as, playing an oversight role in terms of implementing agents. Consequently, this led to unreliable information, lack of quality control, delays in payment and low spending.</p>

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<p>The Department has since addressed this deficiency by appointing sixteen [16] professionals within the infrastructure Chief Directorate. The Department further sourced the assistance of Project Support Unit as further remedy to the capacity challenge.</p> <p>Prior to the 2014/15 financial year, the Department utilized Independent Development Trust [IDT] as a principal implementing agent. Over time, IDT has lost their technical capacity, thus the agency does not have professionally registered staff that can manage and monitor professional service providers during the design stages (SIPDM) of a project and during implementation and delivery. This has resulted in delays in projects under planning that were expected to reach stage 5 (Final design stage and ready for implementation), slow implementation delivery of projects and late completion and closeout (Final Accounts) of projects. This lack of capacity resulted further in the agency also submitting inaccurate cash flows, incorrect invoices which always had to be returned for corrections with long turnaround times.</p> <p>Department of Public Works and Roads (DPWR) does not have technical and professional staff, particularly on build environment. The District offices of DPWR also do not have professional staff to execute projects at district level. This has impacted on projects under planning and caused slow implementation.</p> <p>The Department is currently engaged in the finalization of</p>



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<p>a Memorandum of Understanding with the Development Bank of South Africa [DBSA] towards the public entity serving as an implementing agent.</p> <p>2. The demise of a contractor which led to a significant delay of four major projects.</p> <p>3. Community unrest, often not related to school project created stoppages on projects.</p> <p>4. Lengthy negotiations with regards to local contents often delayed the start and the stoppages on projects.</p> <p>5. Capacity challenges within the Directorate: Supply Chain Management also has an adverse impact of the provisioning of services</p> <p>The following constitute the impact on service delivery due to underspending of Programme 6:</p> <p>Delays in eradication of inappropriate structures and basic services backlogs in schools. This includes eradication and replacement of asbestos schools, maintenance, water & sanitation.</p> <p>Safe and conducive learner environment (habitable buildings in terms of norms and standards).</p> <p>Classrooms overcrowding</p>
3.1	<p>2018/19 ANNUAL REPORT</p> <p>What monitoring controls have been implemented to ensure that sufficient</p>	<p>Programme Managers monitor performance on monthly basis to ensure achievement of targets. Where there are deviations, managers submit evidence which is utilised by the Monitoring and Evaluation Unit for possible intervention and audit purposes.</p>

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
	appropriate audit evidence is available for reported reasons for deviations between planned targets and reported achievements?	
3.2	What monitoring controls have been implemented to ensure that supporting evidence provided agrees to the reported achievements before submission for audit?	<p>The Monitoring and Evaluation Unit reviews the information reported by the Programme Managers against all the supporting schedules, lists and attendance registers. Such reported information is quality assured by the Senior Manager within the Strategic Planning Directorate prior submission for audit.</p> <p>In addition, the Department has the following internal controls in place:</p> <p>Quarterly Performance Review meetings by Programme Managers.</p> <ul style="list-style-type: none"> • The main purpose of these scheduled meetings are for Programme Managers to verify the reliability of their actual achievements prior to the submission of the reported achievements • All indicators with quarterly and annual targets are supported by evidence-based progress reports. <p>Departmental Quarterly Performance Review meetings</p> <ul style="list-style-type: none"> • The purpose of these scheduled meetings is to assess progress against all planned targets and to identify interventions for non-achievement. <p>Quarterly verification by the Monitoring and Evaluation</p>



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		Unit. <ul style="list-style-type: none"> • The purpose is to verify the reliability of the reported achievements and variances received from Programme Managers for intervention.
4.1	Compliance with legislation What controls have been implemented to improve procurement and contract management?	<ul style="list-style-type: none"> • The Department maintains a Checklist of all tender documents and service level agreements for every bid awarded by the Department to ensure completeness of tender documents for effective contract management and audit purposes. • The contract register is maintained and updated regularly to ensure that all payments are made within the approved contract budget, and any variation order is approved by the Accounting Officer and/or relevant authority. • The Departmental Contract Management Policy has been reviewed to ensure that it is aligned to any newly issued National Treasury SCM Practice Notes. • The Department is using JBCC (Joint Building Contracts Committee) contracts to ensure uniformity in the implementation of infrastructure projects that are from R30 000 and above. • SCM Policy and Standard Operating Procedures are periodically reviewed and communicated to all officials. • A directive in the form of a circular (Circular 10 of 2018) was issued with a view to providing officials with guidance on how to avoid irregular, unauthorised, fruitless and wasteful expenditure and resultant implications.

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<ul style="list-style-type: none"> • All tenders amounting to R10m and above are subjected to pre-audit before award of the contract as per Provincial Treasury SCM Note 3 of 2018/2019. • The Department will ensure that the existing tracking system will be used optimally. • Strict adherence to contract management policy by all officials. • Contract workers have been brought in by the Department to assist with review of processes, identification of risks, and identification of deliverables that will strengthen controls and implementation thereof
4.2	Have disciplinary steps been taken against officials who caused unauthorized, irregular and fruitless and wasteful expenditure	<ul style="list-style-type: none"> • Six (06) officials were served with notices to provide justifiable reasons for irregular expenditure incurred regarding financial delegations in 2018/19 financial year. Subsequently, their submissions were analysed and irregular expenditure amounting to R4, 1m was cleared in consultation with Auditor General. • <i>Audi</i> letters have been issued to 109 officials who conduct business with government as well as those who rendered service prior to generation of an order. Analysis of their responses is in progress. • <i>Audi</i> letters were issued to seven (7) officials pertaining to fruitless and wasteful expenditure amounting to R170 792 incurred in 2017/18. The responses received are being analysed for further action. • One official was dismissed for the irregular



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<p>purchasing of the photocopying machine for reproduction of exam papers for R 29,7m in 2009/10 financial year.</p> <ul style="list-style-type: none"> • Five (5) officials were charged pertaining to irregular provision of water to Bethel High School amounting to R42,1m in 2008 -2011, of which 3 [officials] resigned, one (1) was dismissed and one was sanctioned with a final written warning. • Three officials were charged with regard to advance payment made with regard to procurement of mobile classrooms worth R 44,5m in 2008-2012, one was dismissed, and 2 officials resigned. • National Treasury is investigating the process of appointing some service providers on allegations of irregular awarding of contracts - in the process an official has been suspended.

8. SCOPA RESOLUTIONS

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
1.1	<p>UNAUTHORISED, IRREGULAR AND FRUITLESS AND WASTEFUL EXPENDITURE</p> <p>Has the irregular expenditure of R8 705 000 from prior years been dealt with in terms of section 38 and chapter 10 of the PFMA?</p>	<p>The identified value of unauthorised expenditures emanates from the 2014/15 financial year. The Department has investigated this and concluded that the unauthorised expenditure resulted from over-spending in respect of the compensation of employee budget [viz. 2014/15 financial year] due to insufficient funding.</p> <p>A request for condonation of the unauthorised expenditure was submitted to Provincial Treasury for subsequent submission to Legislature for approval. This is the unauthorised expenditure that still appears on the Annual Financial Statements of the Department.</p>



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
1.2	<p>Has the irregular expenditure of R383 745 000 that was incurred in the current financial year and R1 109 299 000 from prior years been dealt with in terms of section 38 and chapter 10 of the PFMA that requires the accounting officer to investigate unauthorised, irregular and fruitless and wasteful expenditure that occurred and take effective and appropriate disciplinary steps against officials who make or permit such expenditure? Please submit all the steps taken in this regard.</p>	<p>Progress on Irregular Expenditure</p> <p>ACFO to give updated progress.</p> <p>Irregular Expenditure as at 31 March 2020 was R 1 630 813 000 which is from prior years.</p> <p>A total of R 1 021 058 644 has been investigated. Reports and all relevant documents have been submitted to Provincial Treasury for condonement</p> <p>The service provider appointed to investigate the balance of R 609 754 356 started in April 2021 anticipating finalising the reports before the end of June 2021.</p>
1.3	<p>What is the root cause of the irregular expenditure for the current and prior financial years and how is it being addressed?</p>	<p>The root causes of irregular expenditure include, but are not limited to the following:</p> <ul style="list-style-type: none"> • Non-compliance with supply chain processes by officials • Poor planning

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<ul style="list-style-type: none"> ● Lack of capacity within the Directorate: Supply Chain Management (viz. Demand/Acquisition & Contract Management), including the Internal Control Sub-Directorate <p>The Department has adopted the following strategies to address irregular expenditure:</p> <ul style="list-style-type: none"> ● Review of supply chain processes which includes standard operating procedures, updating of existing policies to ensure compliance with recent legislative prescripts ● Subjecting tenders above R10m to pre-audit before awarding of same per Provincial Treasury SCM Note 3 of 2018/2019 ● Institutionalisation of the 2019 Irregular Expenditure Framework ● Implementation of consequence management ● Strengthening capacity within Directorate: Supply Chain Management and Internal Control Sub-Directorate.
1.4	What is the root cause of the irregular expenditure for the current and prior financial years and how is it being	Fruitless and wasteful expenditure in the department was mainly caused by the department's inability to honor their commitments and pay for services and utilities. (Eskom, municipality, water & services etc.) within the



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
	addressed?	<p>stipulated and agreed time period. This resulted into creditors charging interest, which could have been avoided.</p> <p>The department was also charged interest and penalties on delayed/late payments for fleet management services. (Non-submission of log sheets).</p> <p>Fruitless and Wasteful expenditure of R4,017million was incurred in the previous years, and R140 000 for the current year, 2021/22 and the total as of 31 March 2021/22 is R4,157million.</p> <p>Investigations of R 170 000 were performed by the Anti-Fraud Unit, letters have been sent to identified officials to submit reasons and proof of evidence.</p> <p>The department is considering on embarking on a process of either appointing a service provider or broadening the scope of the current forensic firm (GFIA) to also investigate the fruitless and wasteful expenditure since there is no adequate capacity at Anti-Fraud Unit. The requisite consequence management will be applied on officials who will be found guilty of the transgression after the investigations are finalised.</p>

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
2	<p>What was the reason for the underspending of the budget on Programme 6: Infrastructure Development R192 157 000 and to what extent was service delivery affected?</p>	<p>There was no underspending on the infrastructure budget in 2021/22 financial year. The expenditure for EIG: 99.9% as at 31 March 2022.</p> <p>1. Inadequate technical capacity of the implementing agent.</p> <p>Department of Education: Its infrastructure component for both planning and delivery was understaffed with specific reference to professionals. This resulted in our inability to manage projects particularly during the planning stages, as well as, playing an oversight role in terms of implementing agents. Consequently, this led to unreliable information, lack of quality control, delays in payment and low spending.</p> <p>The Department has since addressed this deficiency by appointing sixteen [16] professionals within the infrastructure Chief Directorate. The Department further sourced the assistance of Project Support Unit as further remedy to the capacity challenge.</p> <p>Prior to the 2014/15 financial year, the Department utilized Independent Development Trust [IDT] as a principal implementing agent. Over time, IDT has lost their technical capacity, thus the agency does not have professionally</p>



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<p>registered staff that can manage and monitor professional service providers during the design stages (SIPDM) of a project and during implementation and delivery. This has resulted in delays in projects under planning that were expected to reach stage 5 (Final design stage and ready for implementation), slow implementation delivery of projects and late completion and closeout (Final Accounts) of projects. This lack of capacity resulted further in the agency also submitting inaccurate cash flows, incorrect invoices which always had to be returned for corrections with long turnaround times.</p> <p>Department of Public Works and Roads (DPWR) does not have technical and professional staff, particularly on build environment. The District offices of DPWR also do not have professional staff to execute projects at district level. This has impacted on projects under planning and caused slow implementation.</p> <p>The Department is currently engaged in the finalization of a Memorandum of Understanding with the Development Bank of South Africa [DBSA] towards the public entity serving as an implementing agent.</p> <p>2. The demise of a contractor which led to a significant delay of four major</p>

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<p>projects.</p> <p>3. Community unrest, often not related to school project created stoppages on projects.</p> <p>4. Lengthy negotiations with regards to local contents often delayed the start and the stoppages on projects.</p> <p>5. Capacity challenges within the Directorate: Supply Chain Management also has an adverse impact of the provisioning of services</p> <p>The following constitute the impact on service delivery due to underspending of Programme 6:</p> <p>Delays in eradication of inappropriate structures and basic services backlogs in schools. This includes eradication and replacement of asbestos schools, maintenance, water & sanitation.</p> <p>Safe and conducive learner environment (habitable buildings in terms of norms and standards).</p> <p>Classrooms overcrowding</p>



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
3.1	<p>2018/19 ANNUAL REPORT</p> <p>What monitoring controls have been implemented to ensure that sufficient appropriate audit evidence is available for reported reasons for deviations between planned targets and reported achievements?</p>	<p>Programme Managers monitor performance on monthly basis to ensure achievement of targets. Where there are deviations, managers submit evidence which is utilised by the Monitoring and Evaluation Unit for possible intervention and audit purposes.</p>
3.2	<p>What monitoring controls have been implemented to ensure that supporting evidence provided agrees to the reported achievements before submission for audit?</p>	<p>The Monitoring and Evaluation Unit reviews the information reported by the Programme Managers against all the supporting schedules, lists and attendance registers. Such reported information is quality assured by the Senior Manager within the Strategic Planning Directorate prior submission for audit.</p> <p>In addition, the Department has the following internal controls in place:</p> <p>Quarterly Performance Review meetings by Programme Managers.</p> <ul style="list-style-type: none"> The main purpose of these scheduled meetings are for Programme Managers to verify the reliability of their actual achievements prior to the

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<p>submission of the reported achievements</p> <ul style="list-style-type: none"> • All indicators with quarterly and annual targets are supported by evidence-based progress reports. <p>Departmental Quarterly Performance Review meetings</p> <ul style="list-style-type: none"> • The purpose of these scheduled meetings is to access progress against all planned targets and to identify interventions for non-achievement. <p>Quarterly verification by the Monitoring and Evaluation Unit.</p> <ul style="list-style-type: none"> • The purpose is to verify the reliability of the reported achievements and variances received from Programme Managers for intervention.
4.1	<p>Compliance with legislation</p> <p>What controls have been implemented to improve procurement and contract management?</p>	<ul style="list-style-type: none"> • The Department maintains a Checklist of all tender documents and service level agreements for every bid awarded by the Department to ensure completeness of tender documents for effective contract management and audit purposes. • The contract register is maintained and updated regularly to ensure that all payments are made within the approved contract budget, and any variation order is approved by the Accounting Officer and/or relevant authority.



RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<ul style="list-style-type: none"> • The Departmental Contract Management Policy has been reviewed to ensure that it is aligned to any newly issued National Treasury SCM Practice Notes. • The Department is using JBCC (Joint Building Contracts Committee) contracts to ensure uniformity in the implementation of infrastructure projects that are from R30 000 and above. • SCM Policy and Standard Operating Procedures are periodically reviewed and communicated to all officials. • A directive in the form of a circular (Circular 10 of 2018) was issued with a view to providing officials with guidance on how to avoid irregular, unauthorised, fruitless and wasteful expenditure and resultant implications. • All tenders amounting to R10m and above are subjected to pre-audit before award of the contract as per Provincial Treasury SCM Note 3 of 2018/2019. • The Department will ensure that the existing tracking system will be used optimally. • Strict adherence to contract management policy by all officials.

RESOLUTION NO.	SUBJECT/DETAIL	RESPONSE BY THE DEPARTMENT
		<ul style="list-style-type: none"> Contract workers have been brought in by the Department to assist with review of processes, identification of risks, and identification of deliverables that will strengthen controls and implementation thereof
4.2	Have disciplinary steps been taken against officials who caused unauthorised, irregular and fruitless and wasteful expenditure	<ul style="list-style-type: none"> Six (06) officials were served with notices to provide justifiable reasons for irregular expenditure incurred regarding financial delegations in 2018/19 financial year. Subsequently, their submissions were analysed and irregular expenditure amounting to R4, 1m was cleared in consultation with Auditor General. <i>Audi</i> letters have been issued to 109 officials who conduct business with government as well as those who rendered service prior to generation of an order. Analysis of their responses is in progress. <i>Audi</i> letters were issued to seven (7) officials pertaining to fruitless and wasteful expenditure amounting to R170 792 incurred in 2017/18. The responses received are being analysed for further action. One official was dismissed for the irregular purchasing of the photocopying machine for reproduction of exam papers for the amount of R 29,7m in

